

Forward-Looking Statements

This presentation includes forward-looking statements that are subject to risks and uncertainties, including those pertaining to the anticipated benefits to be realized from the proposals described herein.

This presentation contains several forward-looking statements including, in particular, statements about future events, future financial performances, plans, strategies, expectations, prospects, competitive environment, regulation and supply and demand. HEXPOL has based these forward-looking statements on its views with respect to future events and financial performance. Actual financial performance of the entities described herein could differ materially from that projected in the forward-looking statements due to the inherent uncertainty of estimates, forecasts and projections, and financial performance may be better or worse than anticipated.

Given these uncertainties, readers should not put undue reliance on any forward-looking statements. Forward-looking statements represent estimates and assumptions only as of the date that they were made. The information contained in this presentation is subject to change without notice and HEXPOL does not undertake any duty to update the forward-looking statements, and the estimates and assumptions associated with them, except to the extent required by applicable laws and regulations.



A Material Difference

**Fast Growing With
Strong Margins**

HEXPOL Compounding Americas

.....

Gary Moore

President
HEXPOL Compounding Americas



HEXPOL Compounding Americas

At-A-Glance

~**55%**

SHARE OF
GROUP SALES*

1,751

EMPLOYEES

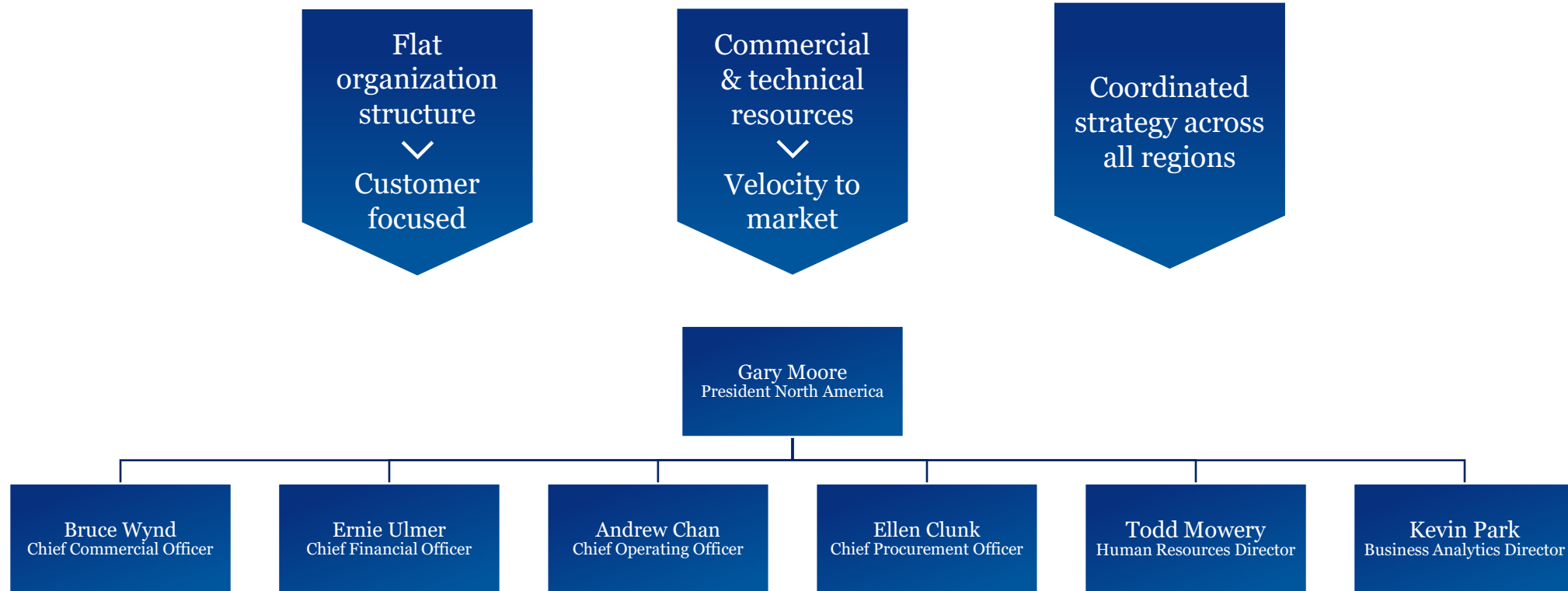
16

UNITS IN
USA & MEXICO

* Total sales in Americas

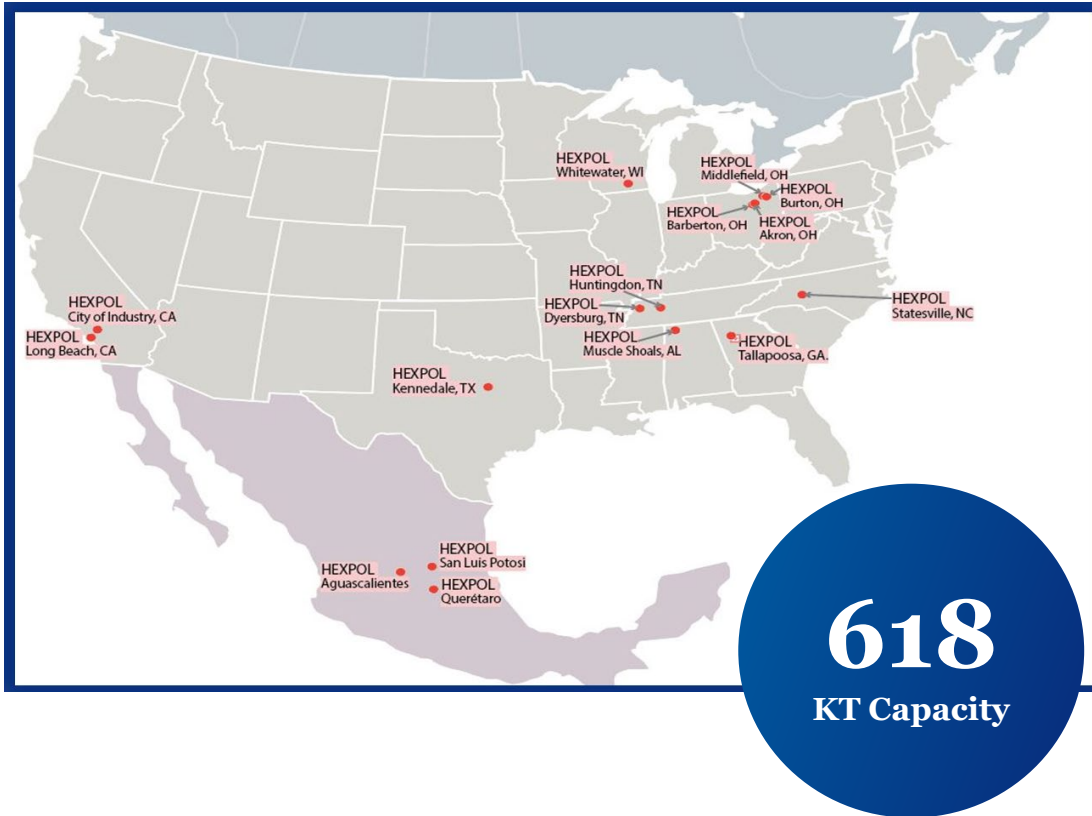
A Customer First Organization

Decentralized & strongly coordinated



Well-Positioned to Service Americas

Capacities & capabilities

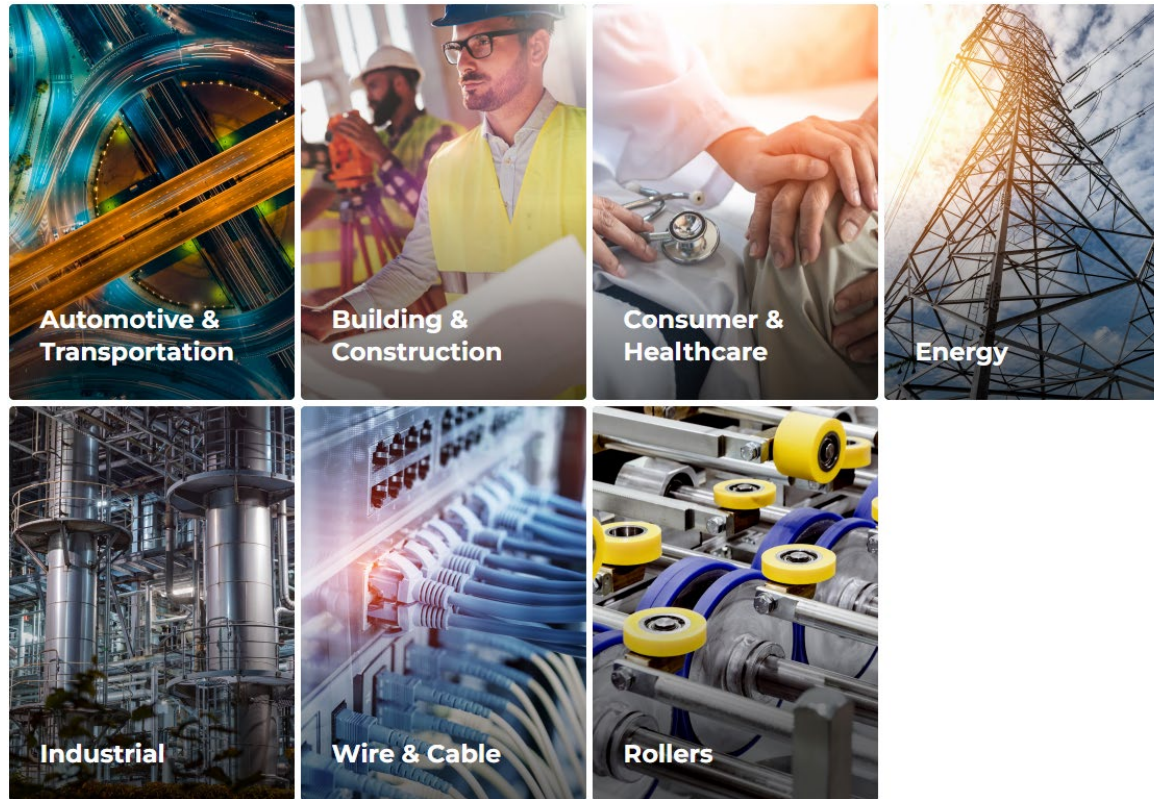


| Region | Machine Capacity (KTs) | # of Units | # of Mixers | Capabilities |
|--------|------------------------|------------|-------------|---|
| North | 163 | 5 | 18* | All Polymers / Blk / Color / Straining / All forms Intermesh / Tangential / Tilt |
| South | 237 | 4 | 16 | All Polymers / Blk / Color / Straining / All forms Intermesh / Tangential / Tilt |
| West | 90 | 3 | 13* | All Polymers / Blk / Color / All forms Intermesh / Tangential / Tilt |
| Mexico | 128 | 3 | 11 | All Polymers / Blk / Color / Straining / All forms Intermesh / Tangential / Tilt |

* Includes Mill Mixers

Broad Market Participation

Market segments & selected customers



Full-Service Supplier

Broad range of capabilities

- 35 Development & Process Chemists
- Testing Laboratories at Each Facility
- All Mixing Technologies - Intermesh/Tangential/Tilt/Mill mixing
- All Polymer Types - Organic & Inorganic
- Black & Color Compounds
- All Finishing Forms
 - Strip/Slab/Wig-Wag/Pellets/Calendar
 - Straining
 - Preforms
- Latest Mixer Control Technology
- Batch Sizes from 2 Kg's to > 500 Kg's
- Can Service the Entire Americas region



A Fragmented Market With M&A Opportunities

Estimated share of sales including captive, excl tire

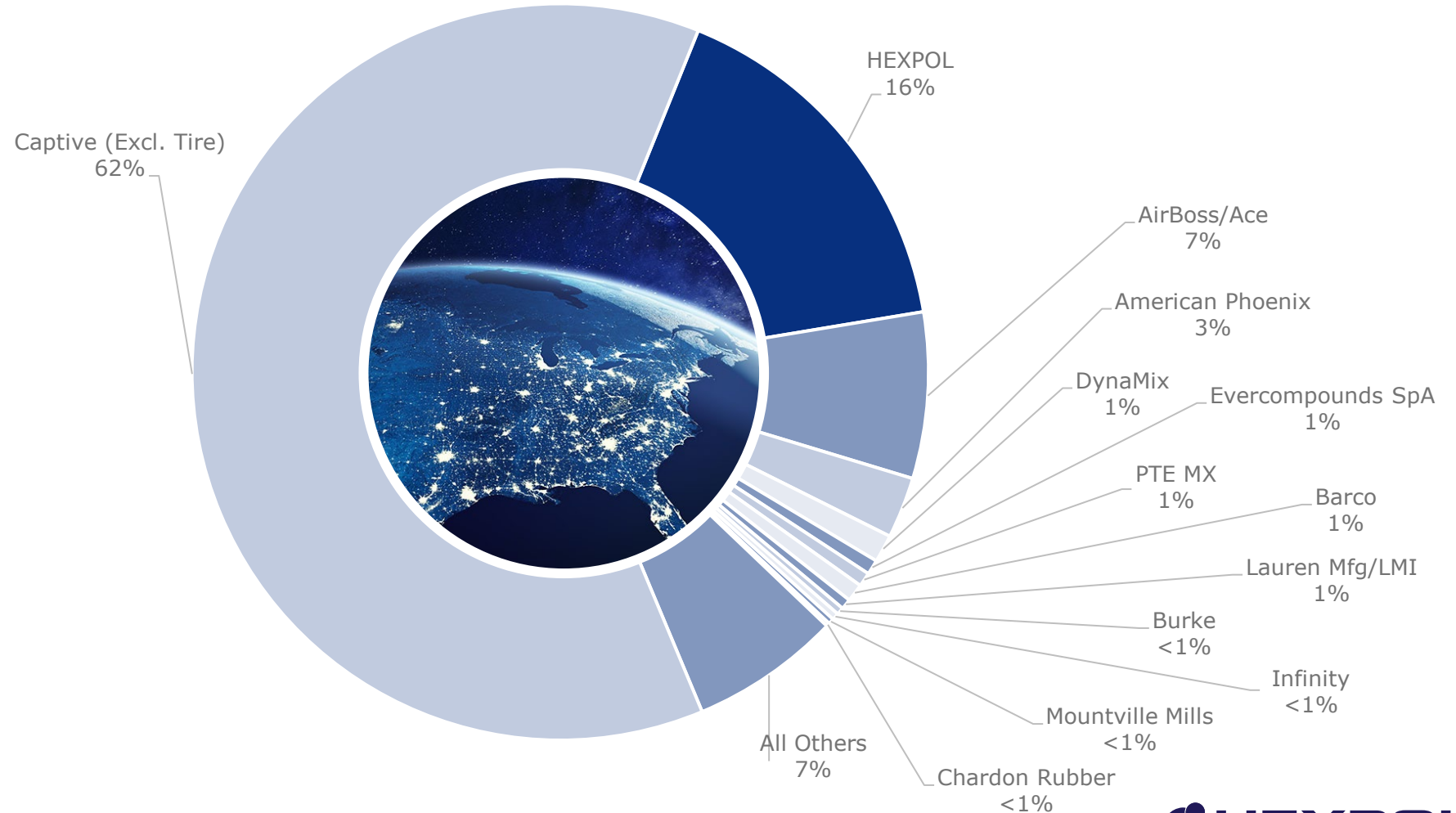
**Mid-sized
(~\$50-\$199M)**
4 North America players



**Long Tail
(<\$50M)**
60+ North America players



**Specialty
(<\$50M)**
5+ North America players

Internal Estimate

March 20, 2023

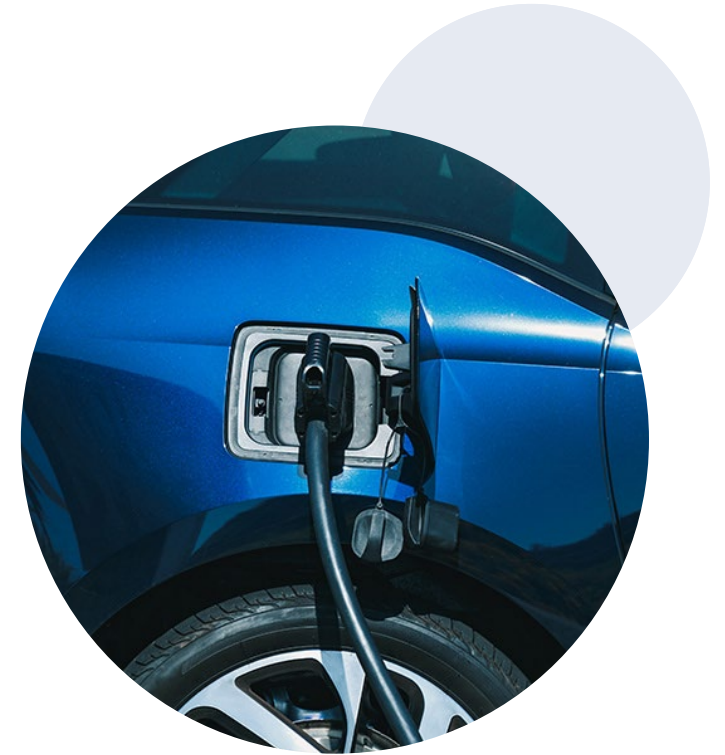
Mixed 2023 Outlook

Key markets project varied outcomes

- ⬆ Automotive growth @ 5.2% YoY
- ➡ Industrial production decline of -0.4% YoY
- ⬆ Energy market reflects increasing US Rig Counts of +35% YoY (Dec. 22 vs. Dec. 21)
- ⬆ Overall Infrastructure
 - Bipartisan Infrastructure Law (BIL): \$1.2Tn USD
 - Inflation Reduction Act (IRA): \$400Bn USD

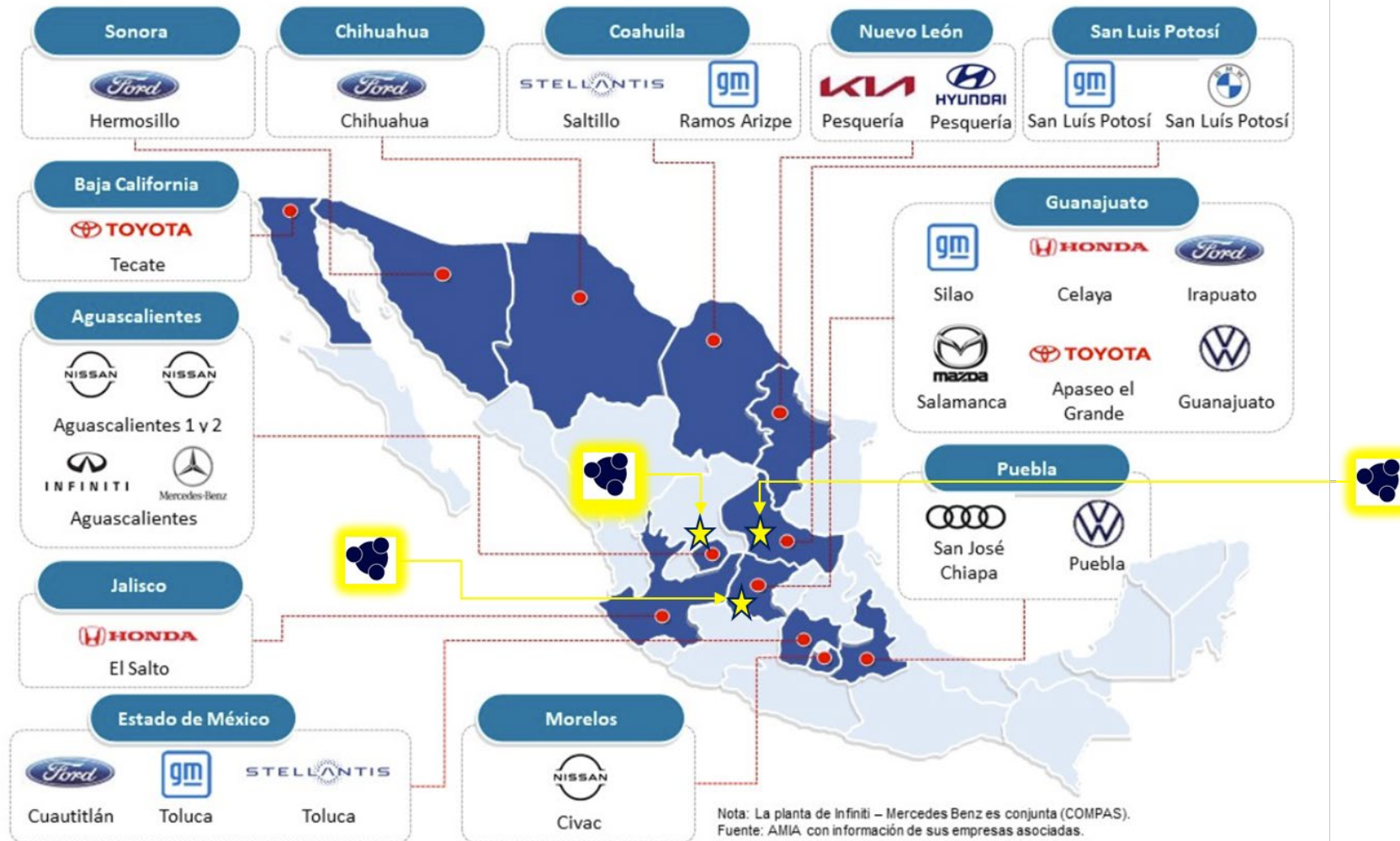
Automotive Recovery

- Labor Challenges
 - Parts makers struggle with labor, will prioritize fabrication
- Growth Continues in Mexico
 - Asian and European parts makers moving to fabrication capacity to Mexico
 - Reduce length of supply chains
 - Mitigate future issues related to freight and global events
 - Localizing of rubber compound mixing becoming a priority
- EV Production Capacity Growing in North America
 - Ground has been broken on multiple assembly facilities for EV production
 - Twenty plus new entrants to the 'mobility market' in North America adding production capacity of approximately 500K units
- HEXPOL is well-positioned to support recovery/growth in Americas
 - (3) facilities located in the 'heart' of automotive growth
 - 11 mixers with 120 KT of capacity annually
 - Complete processing capabilities to support any customer requirements
 - Industry leading Quality, Service & Technical Support



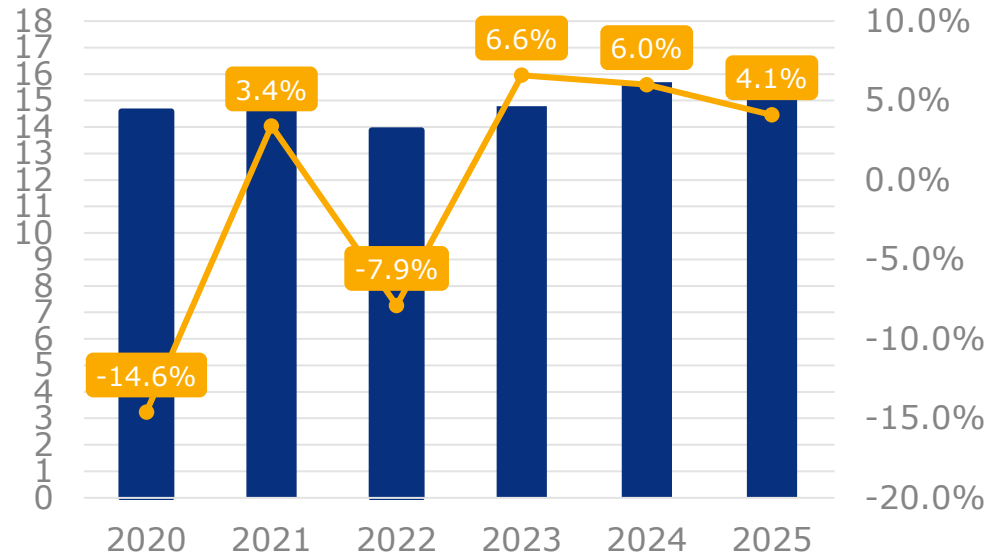
Automotive Growth in Mexico

Central Mexico automotive growth

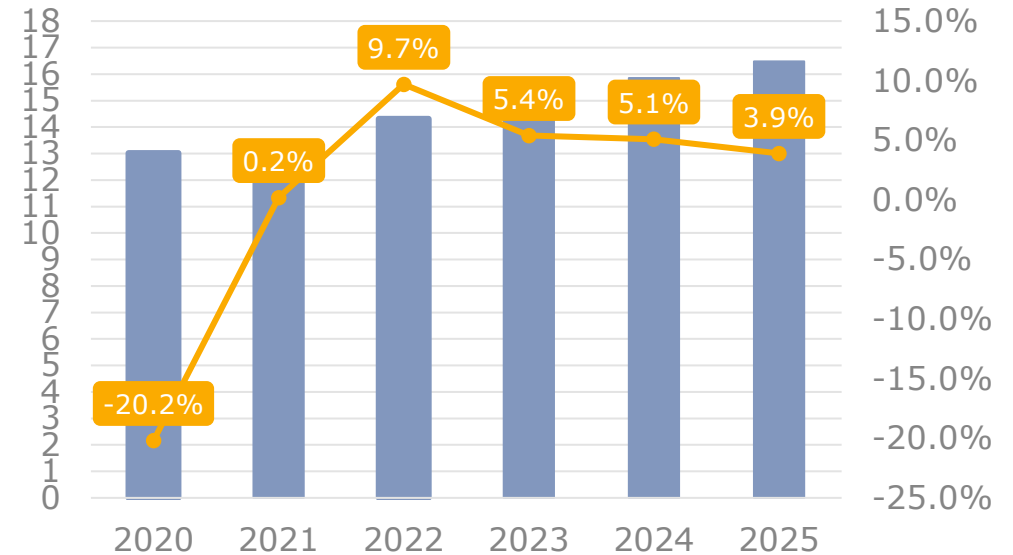


Automotive Recovery – USMCA (US, Mexico, Canada)

US Sales (millions) & Year Over Year Change



Yearly Production (millions) & Year Over Year Change



USMCA Inventories remain at low levels

- 2018 typical monthly inventory = 3.5MM – 4.0MM units
- 2022 monthly inventory = 1.0MM – 1.5 MM units

Fears of recession affecting Auto Sales in USMCA are diminishing

Mixed 2023 Outlook for Building & Construction

- ⬆ Infrastructure investments to continue
 - Water & Sewer management
 - Power Management & Generation
 - Wire & Cable to support "Green Energy"
 - Roads/Bridges modernization
- ⬇ Retraction in housing starts
 - Market cool-off
 - Housing and Appliance

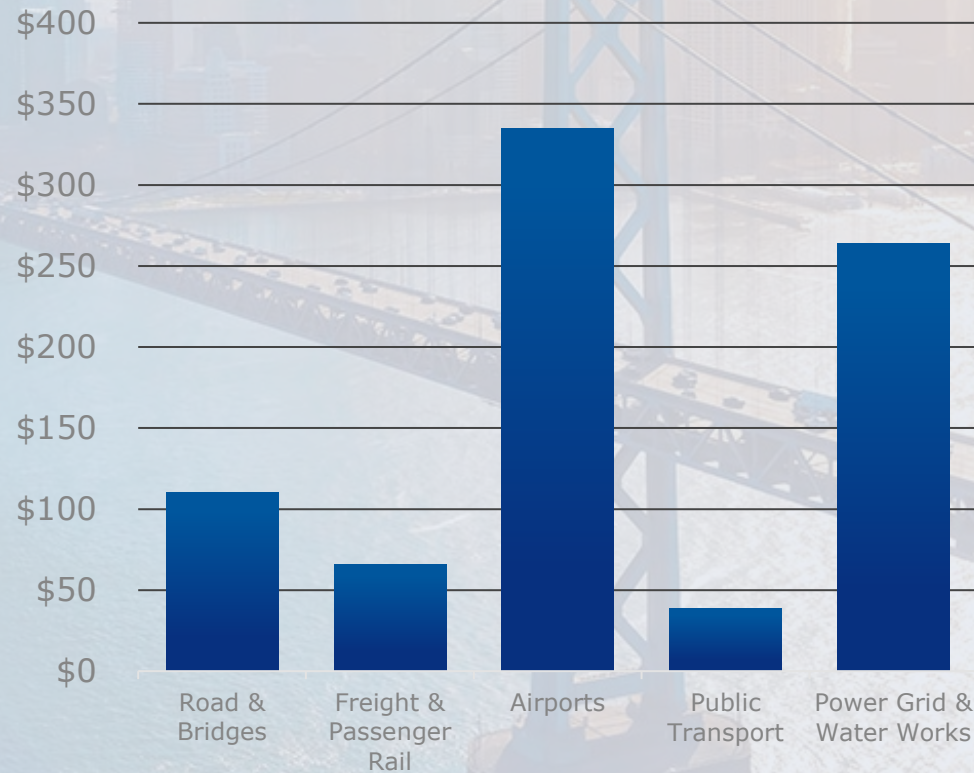
Supporting Growth: Bipartisan Infrastructure Law of 2021 (BIL)

Expected impact to HEXPOL Industrial & Specialty sub-segments over the next 5-10 years

- Highway Construction (markings, bridge bearing pads, etc.)
- Water Management (Seals, Gaskets, etc.)
- Wire & Cable (EV & core industrial infrastructure)
- Transportation (EV Buses – municipal, School, and shuttle)

Purpose: Modernize the country's aging infrastructure through extensive upgrades for roads and bridges through \$1.2 Trillion of additional spending over the next ten years (\$800+ Billion directed to infrastructure)

Estimated Infrastructure Investment in Billions USD



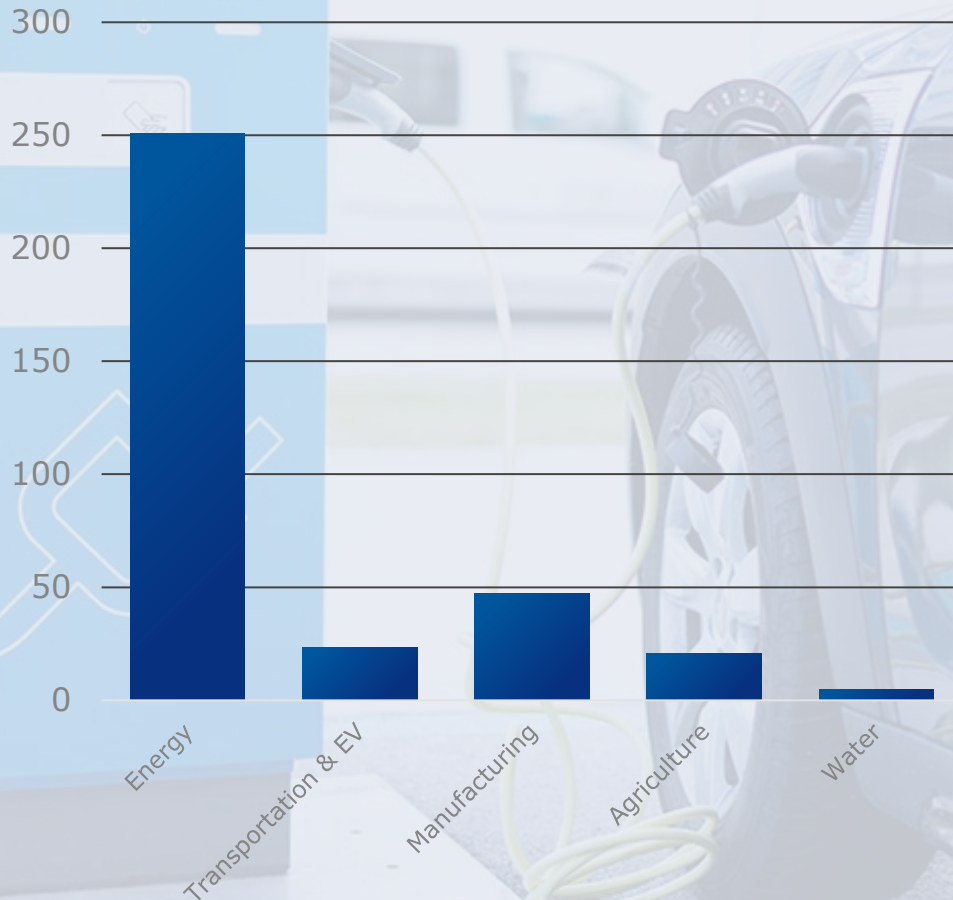
Supporting Growth: Inflation Reduction Act of 2022 (IRA)

\$400Bn Domestic and Clean Energy Programs

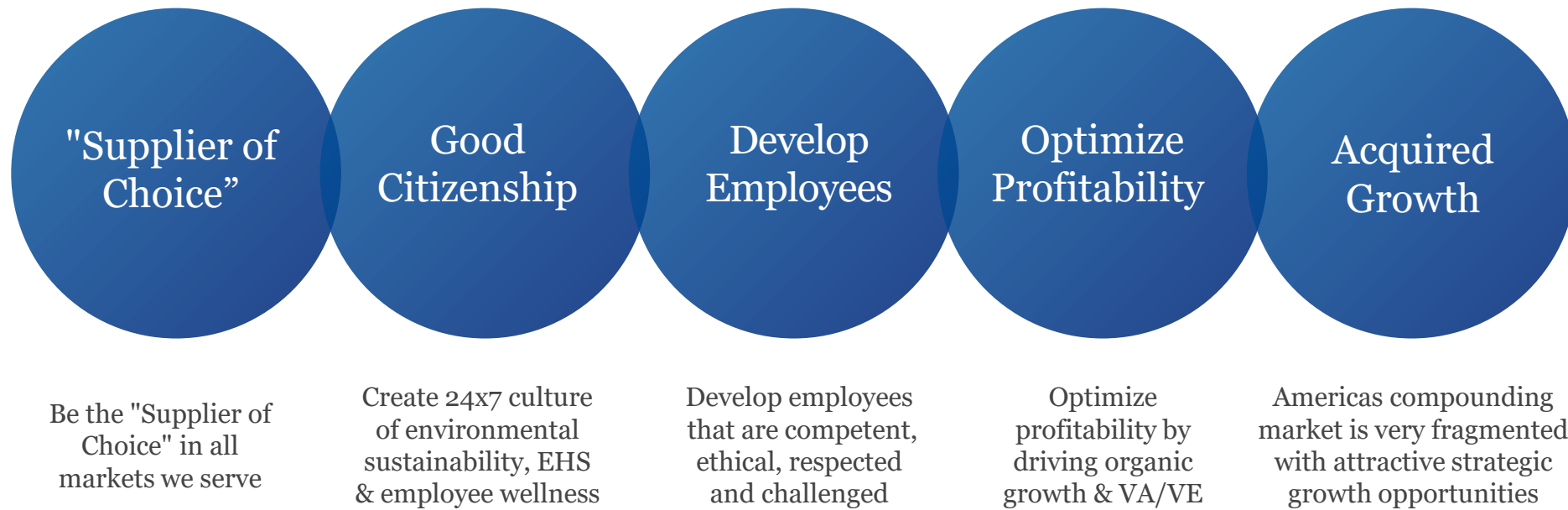
- Electrical Infrastructure Investments, benefiting Wire & Cable segment
- Electric Vehicle Purchase Incentives
 - Domestic Producers of EVs and Hybrids
 - New Entrants to LV production
 - Charging Station manufactures
 - EV Freight

Purpose: Curb inflation by reducing the deficit (IRS Improvements), lowering prescription medicine prices, and investing into domestic and clean energy programs

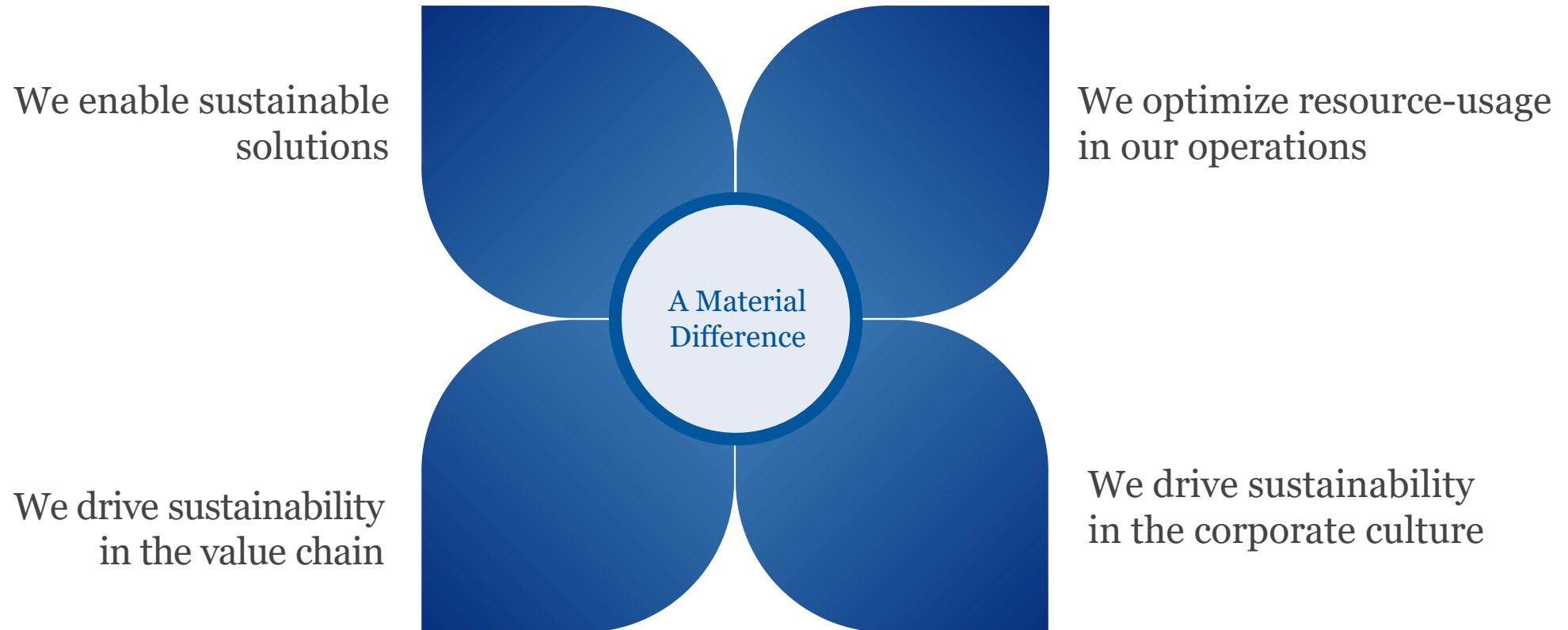
Estimated Investment in Billions USD



Strategic Initiatives



Reaching Our Sustainability Objectives



Strong Business Continues in Americas

- HEXPOL well-positioned to take advantage of current and future trends in the market:
 - Strong Automotive growth
 - Strong Infrastructure growth
 - Recovery in Energy market
- HEXPOL continues to be the only "Full-Service" supplier in Americas
- Strong, Lean, Customer Focused Organization with deep Technical Talent





Fast Growing With Strong Margins

.....

investors.HEXPOL.com